



Monthly Market Report

MILEXIA

Reporting November 2025:
November 2025

Region:
France

Space:
Space

Prepared by
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Market overview & strategic context

In November 2025, the French space industry is experiencing significant growth and strategic realignments. The market is characterized by substantial government investments, increased collaboration among key industry players, and a focus on enhancing national and European space capabilities.

Key strategic events include France's new space strategy unveiled by President Macron, emphasizing space autonomy and security with over €16 billion investments and satellite defense projects like 'Orbit Guard' and 'Toutatis'. The market benefits from strong governmental support and ambitious national initiatives.

Milexia's expertise in satellite communication, RF & microwave technologies, and embedded systems positions it well to support France's strategic initiatives in satellite defense and space surveillance, providing opportunities for advanced technology supply and partnership.

Key indicators & market trends



The French space sector demonstrates robust growth, driven by government investments, technological advancements, and strategic partnerships. The key KPIs highlight increasing market size, rising revenues of major players, and expanding defense and commercial applications.

Key indicators for the month

Indicator	Current value	Change vs last month/year	Comment
Market Size (2025)	\$8.64 billion	N/A	Market valued at \$8.64 billion with strong growth prospects
Projected Market (2032)	\$14.05 billion	N/A	Expected to reach \$14.05 billion with a CAGR of 7.19%
Space Technology Market (2024)	\$16.4 million	N/A	Rapid expansion with a 10% CAGR to \$28.2 million by 2030



Key indicators for the month

- Growth driven by increased defense spending, satellite constellations, and in-space infrastructure development.
- Strategic mergers and collaborations among European aerospace companies to enhance competitiveness.
- Government policies favoring satellite defense, secure communications, and space autonomy are fueling market investments.

Partner insights & potential alliances

The sector features key players like Airbus, Thales, and Leonardo, with recent strategic alliances and mergers boosting European space competitiveness. Collaborations with agencies like ESA complement national initiatives.

Company:

Thales Group

Major Defense and Space Contractor

Reported +9.1% revenue growth in this period, reinforcing its strong market position.

Company:

Airbus

Leader in Satellite Manufacturing

Part of recent European merger to unify space activities.

European Space Agency collaborates closely with French authorities on satellite defense initiatives.	Industry partnerships aim to accelerate technological innovation and market share.
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Customers, segments & use cases

Customer segments primarily include government and defense agencies demanding enhanced satellite protections, and commercial entities seeking advanced communication and geospatial technologies. Notable use cases involve satellite defense projects and environmental monitoring.

Priority customer segments

Customer segment	Main need	Maturity level	Opportunity for us
Government and Defense	Enhanced satellite defense, secure communications, space surveillance	Advanced	High
Commercial Sector	Satellite communication, geospatial analysis, space tourism	Emerging	Medium

Observed / emerging use cases

Satellite Defense Projects

Development of 'Orbit Guard' and 'Toutatis' for satellite protection.

Customer	impact:	Opportunity for us:
Strengthens space security and defense capabilities.		Suppliers can provide RF & microwave components and embedded systems for these projects.

Observed / emerging use cases

Geospatial Analytics

Utilization of satellite data for environmental and urban planning.

Customer	impact:	Opportunity	for	us:
Enables advanced data-driven decision making.		Potential for supply of communication and embedded systems for data transmission.		

Technology, regulation & macro signals

Innovations & technology trends

Emerging technological trends include advanced satellite defense systems, in-space infrastructure, and connectivity solutions, vital for future market growth.



Development of lasers and electromagnetic jammers for satellite defense.

Rapid growth in in-space infrastructure systems.

Enhanced connectivity and embedded systems for space applications.

Regulation & standards

France's strategic policies foster investment in satellite defense, secure communications, and in-space infrastructure, creating a conducive environment for technological suppliers.



Over €16 billion allocated for space investments through 2030.

Strengthened collaborations with ESA and industry partners.

Accelerated defense projects supported by government policies.

Innovations & technology trends

Significant macroeconomic and geopolitical factors include €30.4 billion in industrial investments and European mergers aimed at consolidating the aerospace sector, impacting market dynamics.



€30.4 billion investment in 151 projects, including data centers and recycling facilities.

European satellite industry merger to strengthen competitiveness.

Geopolitical tensions emphasizing space security and autonomy.



Commercial opportunities & action plan

Opportunities abound for Milexia in satellite defense, in-space infrastructure, and geospatial data services through supplying advanced embedded systems and communication components.

Identified commercial opportunities

Opportunity	Customer type	Urgency	Potentiel size	Recommended next move
Supply RF & microwave components for 'Orbit Guard' and 'Toutatis'	Defense Contractors	Immediate	High	Provide embedded systems for in-space infrastructure
Provide embedded systems for in-space infrastructure	In-Space Infrastructure Developers	Medium	Medium	Identify key in-space infrastructure projects

Recommended action plan for sales teams

- ◉ Build strategic partnerships with defense contractors and agencies.
- ◉ Highlight capabilities in RF, microwave, and embedded systems for defense and space applications.
- ◉ Monitor upcoming government and industry tenders for in-space infrastructure.

Conclusion & executive summary

Top 4 takeaways for this month

> Market Growth Driven by Defense and Infrastructure

Strong governmental investments and strategic European collaborations are propelling market expansion in France's space sector.

> Opportunities for Technology Suppliers

Milexia's expertise aligns with demand for RF, microwave, and embedded systems in satellite defense and in-space infrastructure projects.

> Strategic Collaborations Strengthen Sector

European mergers and ESA collaborations reinforce sector competitiveness and innovation capacity.

> Significant Investment and Policy Support

Government policies and investments create a favorable environment for technological advancements and market entry.

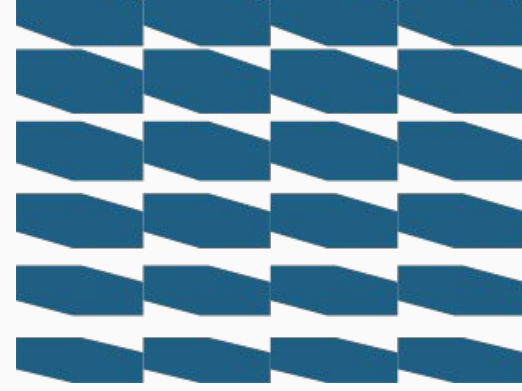
Summary message



France's space industry is positioned for continued expansion, driven by strategic government support, technological advancements, and key industry partnerships. Opportunities for component suppliers like Milexia are abundant in defense and in-space infrastructure sectors.

Final recommendation for sales teams

Focus on establishing partnerships with defense contractors and in-space infrastructure developers to capitalize on the rapidly growing market opportunities.



Thank you!

Thank you for taking the time to read this report. If you have any questions or would like to discuss our findings further, please don't hesitate to reach out to us.



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